7cfdcfUhY]b]h]Uh]j Yg hc gi ddcfhh. Y "YgV]Ubž[UnžV]gYl i Už hfUbg[YbXYfžei YYfžUbX ei Ygh]cb]b[fte 6HE ŽŁWa a i b]h]Yg \Uj Y VYYb ghYUX]m[U]b]b[a ca Ybh a cj Yf h. Y dUghgYj YfU mYUfg" 9Uf mY cfhg df]a Uf] mZcW gYX cb Ubh]X]gWf]a]bUh]cb dc]WJYg UbX k cf_d`UwY dfchYWJcbg UbX \Uj Yžcj Yf h]a YžYl dUbXYX hc]bWi XY Yei]hUV Y VYbY hg c Yf]b[g`UbX Ub Ya d\Ug]g`cb W\h]j Uh]b[Ub]bWi g]j Y`UbX gi ddcfh]j Y k cf_Ybj]fcba Ybh" b h\Y "UghZYk mYUfgž WtfdcfUhY UWJj]ga `\Ug U'gc VYYb cb h\Y f]gYžk]h\ Ub]bWYUg]b[bi a VYf cZcf[Ub]nUh]cbg hU_]b[U'di V`]WghUbW cb U'j Uf]YhmcZ]ggi Yg]b gi ddcfhcZh\Y]f @ 6HE Ž Ya d`cmYYg UbX h\Y

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GLOSSARY OF TERMS: A QUICK GUIDE TO PROPER TERMINOLOGY

A proper understanding of the varying identities under the LGBTQ+umbrella and associated terminology is a crucial first step in creating a respectful work environment for LGBTQ+employees. The list below, while not all-inclusive, is a good starting point for educating your employees and creating a common understanding.

Sexual orientation: A person's emotional, romantic, or sexual attraction to other people. (e.g. heterosexual, lesbian, gay, bisexual, pansexual, and asexual). Some may describe their romantic orientation discretely from their sexual orientation (e.g. heteroromantic, homoromantic, biromantic, panromantic, and aromantic).

Sex assigned at birth: The sex assigned to a child at birth based on their external anatomy.

Gender identity: A person's internal understanding of their gender. While sexual orientation and gender identity are both intrinsic, one does not imply the other.

Describes people whose gender identity corresponds with their sex assigned at birth.

An umbrella term for people whose gender identity di ers from their sex assigned at birth.

Describes people whose gender identity does not align with being a man or a woman. They may identify as both, somewhere in between, or with a gender that falls entirely outside of these categories. Examples include

Some people who identify as transgender may also identify as nonbinary and vice versa. However, these terms are not interchangeable.

Certain racial and ethnic groups might have other, more <u>culturally-specific</u> terms that they prefer to describe their LGBTQ+identity.

Gender expression: A person's external expression of their gender (e.g. names, pronouns, clothing, hairstyles, voice, etc),

Questioning: Describes people who are in the process of exploring their sexual orientation or gender identity.

Outing: Exposing another person's LGBTQ+identity to others without their permission.

Coming out: Process in which an individual acknowledges and accepts their LGBTQ+identity and shares that with others. The opposite of this is referred to as , when an individual actively conceals their their LGBTQ+identity.

Queer: An umbrella term for people who are not heterosexual and/or cisgender. While historically used as a slur, this word has been reclaimed by many LGBTQ+people.

Gender dysphoria: Distress stemming from the disconnect between an individual's gender identity and their sex assigned at birth. Experiences of discrimination (e.g. being forced to use facilities that do not correspond with one's gender identity) can further compound distress.

Transitioning: A series of processes that some people may undergo in order to live in alignment with their gender identity. These may differ person to person, but can include (e.g. changing pronouns), (e.g. reconstructive surgery), and (e.g. changing legal name). Transgender people may choose to undergo some, all, or none of these processes.

Gender-a rming care: Refers to any services or procedures that empower an individual to better align themselves with their gender identity and relieve gender dysphoria. It can be (e.g. hormone replacement therapy),

Continue of the continue of th

The LGBTQ+Workforce: Understanding their Experience

An understudied population" #i]g'Ygh]a UhYX'h\Uh<u>`Ygg'h\Ub'&\$i 'cZ@ 6HEŽ'UXi 'hg'Wb'VY'UWkii bhYX'Zcf']b'h\Y'7i ffYbhDcdi 'Uhcb'Gi fj Ym'l'h\Y'VUg]g'Zcf' I "G""UVcf'ghUh]gh]Vkj'! Ug']hXcYg'bch[Uh\Yf'XUhU'fY'UhYX'hc'gYI i U'cf]YbhUh]cb'UbX'[YbXYf']XYbh]hm'l'Gh][a Užh\Y'ZUWih\UhbchU``Ya d'cnYYg'UfY'ci hUhk cf_ž UbX gnghYa g'h\Uh'UfY'bchgYhi d'hc'Wdh'fY'h\]g']bZcfa Uh]cb'Wlb'Ugc' Vka dfca]gY'h\Y'UWVfUWhcZXUhU'[Uh\YfYX'Vm]bX]j]Xi U'cf[Ub]nUh]cbg"</u>

5°fYWbhghi XmVm<u>67;</u>]b Wbbh bWljcb k Jh\ B M7 g'@ 6H7 ca a i b]mm7YbhYf' Zci bX'h\Uh'Ua cb['I "G''@ 6HE Ž'Ya d`cmYYg'U[YX'() 'UbX'UVcj Yzh\Y'`Uf[Ygh' g\UfY'cZh\Y'dcdi `Uh]cb]XYbh] Yg'Ug'[UnzัUbX'Ua cb['h\cgY'noi b[Yf'h\Ub'((zh\Y'j Ugha U'cf]mm]XYbh] Yg'Ug'V]gYI i U'''

Coming out and feeling safe at work "H\Y'67; fl&\$&\$EfYdcfhUgc' fYj YUYX'_Ym bX]b[g'fY`UhYX'hc'h\Y'dfcWgg'cZWta]b['ci h'Uhk cf_"'A cgh'fYa Uf_UV`m

40% of LGBTQ+ employees are not out at work.

CZh\cgY'k \c'UfYž54% remain closeted to their customers and clients.

 $+) \ i \ \]bX]WWhYX`\Uj \]b[\ YI \ dYf]YbWYX`Uh`YUghcbY`bY[\ Uh]j \ Y`k \ cf_d`UWY`]bhYfUWf]cb`Xi \ Y`hc`h\Y]f`@ 6HE \ Z`]XYbh]lm\(zk\]h\`(\% \ fYdcfh]b[\ h\Uh`h\Uh`h\Uh`h\Uh`h\Uh`h\Yb`h]a \ Yg`]b`h\Y`dUghmYUf'''`$

#i]g']a dcffUbhirc'bch/'h\Uhih\Y'UMicZWa]b['ci h]g'U']ZY'cb['dfcWgg'Zcf'@ 6HE Ž']bX]j]Xi U'g''#i]bj c'j Yg'U'WbgtUbh'UggYgga YbhicZgUZYmi]b'XUmhrc!XUm]bh/fUMijcbg'h\Uha Ubma][\hWbg]XYf']bWbbgYei YbhjU''! Y''['''Ubgk Yf]b['ei Yghjcbg'UVci h'U'g][b] Wibhich\Yf'cf'gdci gYžh\Y'VUg]WWMicZ]bhfcXi Wjb['cbYgY'Zcf'Yj Yb'W\ccg]b['k\Uhitc'k YUf'''9j Yfmj]bh/fUMijcb'k\Uhitc'k YUf'''9j Yfmj]bh/fUMijcb'k\Uhitc'k YUf'''Yu[i Y'cf'W]Ybh]g'U'XYWjajcb'dc]bhZcf'h\YgY'Ya d'cnYYg''

5WWcfX]b['hc'XUhU'[Uh\YfYX'Vm<u>A VV]bqYm</u>f&\$&\$hz(, i 'cZ@ 6HE Ž'Ya d'cmYYg\UjY'hc'Wca Y'ci hUhk cf_cb'U'XU]'mcf'k YY_mVUg]g"

Women and junior-level employees are the least likely groups to be out at work.

5``hcc cZhYb'@ 6HE Ž]bX]j]Xi U'g ZLWY U'k cf_Ybj]fcba Ybhh\Uh\Wb ZYY`` i bk Y`Wta]b[cZh\Y]f]XYbh]hm'H\YgY Yl dYf]YbW'g \Wb fUb[Y Zfca 'gi VhY'

Intersectionality and the experience of "onlyness." C ZhYbz@ 6HE Z Ya d`cmYYg ZJWY 'h, Y YI dYf[YbW'cZVY]b['Ub' cb'm']b'h, Y fcca_zUZYY]b['th, Uh]g Yj Yb'a cfY Wta a cbd'UW' Zcf' h\cgY'k\cgY']XYbh]h]Yg'UfY'Z fh\Yf'i bXYffYdfYgYbhYX]b'h, Y]f'd'UW'g'cZk cf_fh\W]bgYmz &\$&\$L"Bchicb'mWJb'h,]g''UW_cZfYdfYgYbHJh]cb'ZYY']gc'Uh]b['UbX'ghfYggZl 'zVi h]hVJb'a U_Y'h, YgY Ya d'cmYYg'a cfY'gi gW'dh]V'Y'hc X]gdUfUhY'WfYYf'ci hWta Yg''@ 6HE Z']bX]j]Xi U'g'UfY'UfYUXmUh'U\][\Yf'f]g_cZi bZJ]f'ffYUha YbhUhk cf_zWta dUfYX hc ghfU][\h'UbX'W]g[YbXYf' Wt''YU[i Ygz'UbX'h\Y]f'k cf d'UW'Yl dYf]YbW' WJb'j UfmWtbg]XYfUV'mXYdYbX]b['cb'h, Y]f' |bhYfqYWflcbU'']XYbh]h]Yg''

Cb'm(79C g f\$", 1 &cZ: cfh bY') \$\$ Wta dUb]Yg]XYbh]ZmUg@ 6HE Ž"

@ 6HE Ž Ya d`cmYYgʻcZWt`cf'UfY'a cfY``_Y`mhc`Yl dYf]YbW'Ya d`cna Ybh X]gWf]a]bUhjcb'UgʻUfYgi `hcZh\Y]f'gYl i U'cf]YbhUhjcb'cf'[YbXYf']XYbhjlmhh\Ub'h\Y]f' k\]hY'@ 6HE Ž'dYYfg'!''' "&ı 'j g'&*" ı '!'UbX'UfY'a cfY``_Y`mhc'fYdcfhYl dYf]YbV]b[' j YfVU'\UfUgga Ybh'Uhk cf_!'') ı 'j q''&) "-ı 'f<u>K I``]Ua q'=bqhlhi hY</u>z&\$&%#"

G]a] `Uf`nžirfUbg[YbXYf`Ya d`cnYYg`fYdcfhYl dYf]YbW]b['Ya d`cna YbhX]gWf]a]bUh]cb`UbX'j YfVU``\UfUgga YbhUhk cf_'Uhig][b] WJbhm`\][\Yf`fUhYg'h\Ub`@ 6HE Ž`W]g[YbXYf`Ya d`cnYYg'!`(, ", ı j g''&+", ı 'UbX'(' ", ı j g''&-" ı žfYgdYWf]jY`n'i'H\Ymk YfY`U`gc`Zci bX'hc`VY`a i W.`a cfY``]_Y`m'nc`Yb[U[Y`]b` WcjYf]b['Uhk cf_'fK_]``]Ua g'-bgh]hi hY\ž&\$&%\L'

@ 6HE Ž'k ca Yb 'UfY'kk]W''Ug``]_Y`m'Ug`V]g[YbXYf'UbX`glfU][\hik ca Yb 'hc 'fYdcfhVY]b[' Ub' cb`m'UbX '%'(' h]a Yg'a cfY``]_Y`m'hc Yl dYf]YbW''k cf_d'UW''gYl i U`\UfUgga Ybh'

: i ``!h]a Y'@ 6HE Ž'k cf_Yfg'cj YfU``a U_Y'UVci h`` \$"-\$'Zcf'Yj YfmXc``Uf'U'hnd]\W'` k cf_Yf'YUfbg''@ 6HE Ž'dYcd'Y'cZVt'cf'UbX'`HfUbg[YbXYf'UbX'bcb!V]bUfm]bX]j]Xi U'g' YUfb'Vtbq]XYfUV`m'Yqq'fkF7ž&\$&\L

For every \$1 earned

Source:

Safety, Equity & Community Model

A Practical Guide to Create a Better Workplace for LGBTQ+Employees

H.Y. Zc``ck] b[acXY``cih] bYg`four essential pillars h.fci[\k\]W. Yad`cmYfg`Wobdfcj]XY`gUZYmzïYei] mz`UbX` Waaib] mzcf@6HEZ Yad`cmYYg" +b] nJUnji Yg'k] ``fUb[Y`Zfca h.YacfY``cWJ`zcf[Ub] nUnjcb!VUgYX`Y cfmg hch.cgY`h.Un\UjY`UacfY`VfcUXzgcVjYHU`]adUMfH\]g`ZfUaYkcf_HU_Yg`] bhc`UWntibhh\Y`WfiVjU`fc`Y`cZ@6HEZ`UXjcWWmUbX` YXiWInjcb [fcidg'UbX`h\Y`VYbY hg`cZU`gmbYf[]gh]WfY`Unjcbg\]d`VYhkYYbh\YgY`[fcidg'UbX`Yad`cmYfg"7caaib]mdUfhbYfg`UfY`bchcb`mgiVYWfiaUhh\f`YIdYfmgcb'hcd]Wg`cZfY`YjUbWr'hch\Y`@6HEZ`Wtaaib]nYgžVih'U`gc`Ub`]adcfhUbhgcifWr`cZWtaaib]mzcf@6HEZ`]bX]j`]XiUg! gcaYh\]b[h\UhaUmbchVY`k\c`mdcgg]V`Y`Zcfh\Yahc bX`Uhkcf_"



POLICIES, PROCEDURES, AND BENEFITS Ensuring Safety, Equity & Wellbeing

Protective policies" Bcb! X]gWf]a]bUh]cb'UbX'Ubh]!\UfUgga Ybhdc`]WJYg'UfY'U'bcb!bY[chU]V'Y'Wta dcbYbhiZcf'ZcghYf]b['U'dgnWkc`c[']WJ`m'UbX'd\ng]WJ`mgUZY'kcf_'Ybj]fcba YbhiZcf'@ 6HE Ž'Ya d`cnYYg''

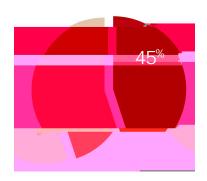
H\Y'j Ugha U'cf]mcZ: cfhi bY') \$\$ Wta dUb]Yg'\Uj Y'U'Zcfa U'bcb!X]gWf]a Uh]cb' dc']Whh\Uh]bWi XYg'gYl i U'cf]YbhUh]cb'UbX'[YbXYf']XYbh]mf<u>k F7</u>%&&&&L'

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Dc`]MJYg`g\ci`X`VY`UWWYgg]V`Y`hc`U``]b`h\Y`cf[Ub]nUh]cb`UbX`fc``!ci hY cfhg`VY`UWW&a dUb]YX`VmU'dfcdYf`YXi WUh]cb`ghfUhY[m'i

Inclusive and equitable benefits. 6YbY hg/h\UhiH_Y']bhc'UWti bhih\Y'dUfhJW\'Uf'bYYXg' cZ@ 6HE Ž'Ya d'cmYYg'UbX'h\Y]f'ZJa]']Yg'k]'``Ybgi fY'Yei]HJV'Y'UWYgg'hc']a dcfhUbh' gYfj]Wg'UbX'dc')Wyg'h\Uhgi ddcfhk Y``VY]b["'

LGBTQ+workers
who agree that
enforcement of policies
is contingent on
supervisor's feelings
towards LGBTQ+
individuals



BEOGRAMS & AFFASHIB goutfe woutforce com

Salesforce has implemented programs that strengthen support for the LGBTQ+community and foster a more inclusive work environment.

Commitment. Salesforce committed to 50% of the U.S. workforce being made up of underrepresented groups, including LGBTQ+employees, by 2023 -- and the company reached that goal one year early.

Community. Outforce, one of the largest Equality Groups, brings together LGBTQ+employees and their allies. There are 8,700 Outforce members, across 38 chapters - including ones in Japan and India, the latter with a history of anti-gay laws.

Pride. Every year, Outforce lead

COMMUNITY-BUILDING & EDUCATION Fostering Inclusion and Belonging

Listening strategies: surveys, focus groups, and interviews. 5 [ccX i bXYfghUbX]b[cZ@ 6HE Ž Ya d`cnYYg`dUfh]W`Uf`bYYXg`UbX` W.U`Yb[Yg'a i gh'U'k Ung'dfYWYXY'h.Y`XYg][b`cZgc`i h]cbg''

9a d`cmYfg`g\ci`X`VY`k UfmcZa U_]b[`Uggi a dh]cbgžVY]b[`a]bXZi``cZh\Y`a Ubm]XYbh]h]Yg`i bXYf`h\Y`@ 6HE Ž`ia VfY``U"

5b'Y YWMjY'`]ghYf]b['ghfUhY[mVY[]bg'k]h\`_bck]b['h\Y' Wa dcg]h]cb'cZnci f'k cf_ZcfW'''H\]g'fYei]fYg'Ub'<F-6' d'UhZcfa 'h\Uh'h\Uh'WUb'Wudh fY'[YbXYf']XYbh]hm'UbX'gYl i U'' cf]YbHUh]cb'XUhU''K\]Y'X]gWcgi fY'g\ci 'X'VY'j c'i bhUfnži]bWl X]b['h\YgY'cdh]cbg'U'gc'gYbXg'U'a YggU[Y'cZUWWdhUbW'''

Education and training.: cghYf]b['Ya d'cnYYg'W'hi fU' Waa dYhYbW'cb'@ 6HE Ž']ggi Yg'Uh'U'`"Yj Y'g'cZh\Y'cf[Ub]nUh]cb']g' U'bYWggUfmghYd'hck UfXg']bWi g]cb"

> H\]g']bWi XYg'YXi Wlhjb['cb'h\Y'i gY'cZdfcdYf'hYfa]bc`c[nž [YbXYf!]bWi g]j Y``Ub[i U[Yž<u>W\U`Yb[]b['V]UgYg</u>žk\Uh']h a YUbg'hc'VY'Ub'U`nž\Ug'k Y```a UbU[Yf!gdYVly WhfU]b]b['cb'dc']MjYg'UbX'dfcWfXi fYg<mark>"</mark>'

<u>FYj YfqY'a Ybhcf|b[</u> 'Wlb' VY'U'i gYZI `hcc` Zcf'YXi Wlh]b['YUXYfg"

Allyship. Di V`]WUbX'j]g]V`Y'X]gA WhfU]

A MODEL FOR ALLYSHIP

- 1. Take responsibility for your behaviors. Making mistakes is a normal part of the process. Be open to making amends.
- 2. Interrupt and disarm microaggressions. Speak up for your colleagues and challenge out-of-line comments.
- 3. Make space, don't take space. Bring in diverse voices during meetings and discussions.
- 4. Use your platform. Give visibility to underrepresented colleagues.
- 5. Stay dedicated. Being an active ally is an ongoing journey

Adapted from Salesforce

Employee Resource Groups (ERGs). '< Uj]b['Ub 'YI YW hij Y! VUW_YX '9F; 'Wb 'dfcj]XY @ 6HE Ž 'Ya d`cnYYg'k]h\ 'Ub]a dcfhUbhgYbgY 'cZWta a i b]lmUbX gi ddcfhïUg'k Y``'Ug'U' W\UbbY`'h\fci [\ 'k\]W\ 'hc'j c]W']qqi Yg'cZWtbWfb"'

9F; g'Wilb'ZUW]]hUhY'g<u>hcfnthY``]b[</u>žU'dckYfZi ``hcc``Zcf'WI`h]j Uh]b['Ya dUh\nžWfYUh]b[' Uk UfYbYgqžUbX'fYXi W]b['gh][a U"

 $\pm W Y U g | b [`n x Y a \ d`cn Y f g` \ U ' y ' V Y Y b ` d U f h V Y f b [' k] h ` '9F; g' hc ` d f c j ` [X Y ' U ' g U Z Y ! g d U M ` U g' a Y b H U ` \ Y U ' h ` W U ` Y b [Y g' ! U b X ` c V H J] b ` U W Y g ' hc ` f Y g c i f W g'' + h `] g ` W b V Y ` d U f h M ` U f ` m \ Y ` d \ Z ` f ` @ 6 HE \ Z ` Y a d`cm Y y g U g h \ Y g Y [f c i d g U f Y a i W a c f Y f Y ` i \ W U b h h \ U b ` c h \ Y f g ' hc X] g W g g g W ` hc d] W y U h k c f _ f \ W \ D g Y n x & $\&\&\&''$

COMMUNITY PARTNERSHIPS AND ADVOCACY Leading Change through Authentic Displays of Support

Community partnerships"@ 6HE Ž'UXj cWWhrcf[Ub]nUh]cbg'\Uj Y``cb[' VYYb'U'gci fW'cZWta a i b]mrUbX'gi ddcfh'Zcf'@ 6HE Ž'Ya d`cmYYg'UbX'UfY' U'Wfi VJU'dUfhbYf'hc'Yb[U[Y'k]h\ k\Yb'XYg][b]b['UbX']a d`Ya Ybh]b[']b]h]Uh]j Yg"

9ghUV`]g\]b[`_YmdUfhbYfg\]dg'k]h\ h\YgY`[fci dg'Wb'dfcj]XY` Ya d`cmYfg'k]h\ 'UWWgg'hc'U'kYU'h\ cZfYgci fWg'Ug'h\YmXYg][b'

9ghC \]b['_YmdUfhbYfg\]dg'k]h\'h\YgY'[fc g' j

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USEFUL RESOURCES